



NORTHERN TRUST CORPORATION

Third Quarter 2024 Quarterly Earnings Review

THE NORTHERN TRUST DIFFERENCE

135 years of strength,
stability & stewardship

Disciplined, client-centric
strategy

Product leadership &
innovation

Highest standards of client
service

Solutions-focused
technology & integrated
operating platform

FINANCIAL HIGHLIGHTS

Financial Highlights & Key Metrics

RESULTS INCLUDE IMPACT OF NOTABLE ITEMS* \$ in millions (except EPS and as noted)	% CHANGE VS.		
	3Q 2024	2Q 2024	3Q 2023
Revenue (FTE ¹)	\$ 1,975.6	(27)%	14 %
Noninterest Expense	\$ 1,359.4	(11)%	6 %
Provision for Credit Losses	8.0	— %	(43)%
Net Income	\$ 464.9	(48)%	42 %
Diluted Earnings per Share	\$ 2.22	(49)%	49 %
Return on Average Common Equity²	15.4 %	31.2 %	11.6 %
Profit Margin (Pre-tax) ^{1,2}	30.8 %	43.4 %	25.7 %
Expense to Trust Fee Ratio ²	114 %	132 %	115 %
Assets under Custody / Administration ³ (AUC/A) (in billions)	\$ 17,423.0	5 %	23 %
Assets under Custody ³ (AUC) (in billions)	\$ 13,794.8	6 %	25 %
Assets under Management ³ (AUM) (in billions)	\$ 1,621.8	6 %	22 %

¹ Revenue and profit margin (pre-tax) stated on a fully taxable equivalent (FTE) basis are non-GAAP financial measures. A reconciliation to reported revenue and reported profit margin (pre-tax) prepared in accordance with U.S. generally accepted accounting principles (GAAP) is included in the Appendix on page 11.

² Actual numbers for all periods, not % change.

³ Client assets for the current quarter are considered preliminary until the Form 10-Q is filed with the Securities and Exchange Commission.

*Refer to page 8 for additional detail on notable items recognized in Noninterest expense.

Notable Items*:

3Q24 Pre-tax

- \$55.3 million in Other Operating Income, comprised of an \$68.1 million pre-tax gain related to the sale of an equity investment partially offset by \$12.8 million of mark-to-market activity on Visa Class B swaps related to litigation escrow funding

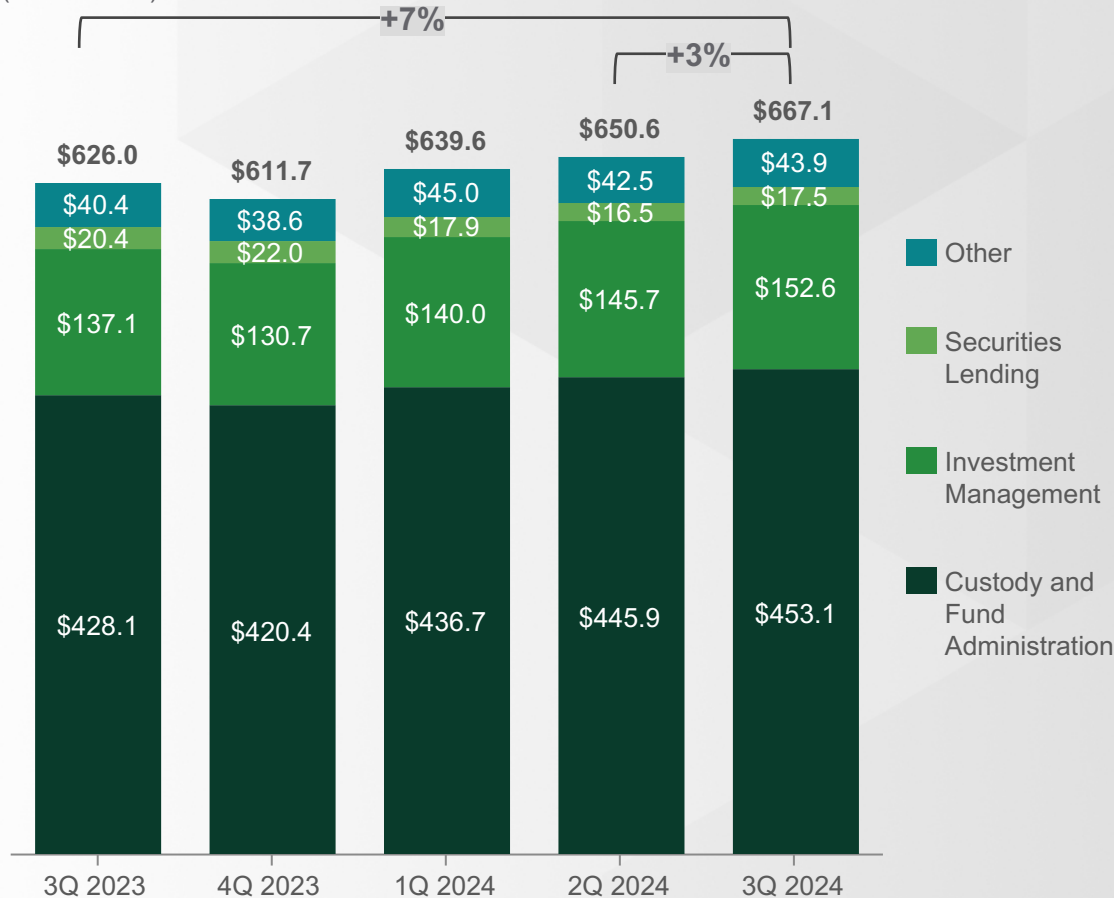
2Q24 Pre-tax

- \$864.3 million in Other Operating Income, comprised of an \$878.4 million net gain resulting from the Visa transaction, \$6.5 million securities loss related to repositioning of the Supplemental Pension Plan and \$7.6 million investment impairment charges
- \$182.2 million in Noninterest Expense due to severance-related charges, a charitable commitment, software amortization acceleration & dispositions, and a legal settlement

Asset Servicing Highlights

Asset Servicing Revenues

(\$ in millions)



Asset Servicing Client Assets ¹ (in billions):	% CHANGE VS.		
	3Q 2024	2Q 2024	3Q 2023
Assets under Custody / Administration (AUC/A)	\$ 16,278.0	5 %	23 %
Assets under Custody (AUC)	\$ 12,662.1	6 %	26 %
Assets under Management (AUM)	\$ 1,177.9	6 %	22 %
Securities Lending Collateral	\$ 176.1	10 %	9 %

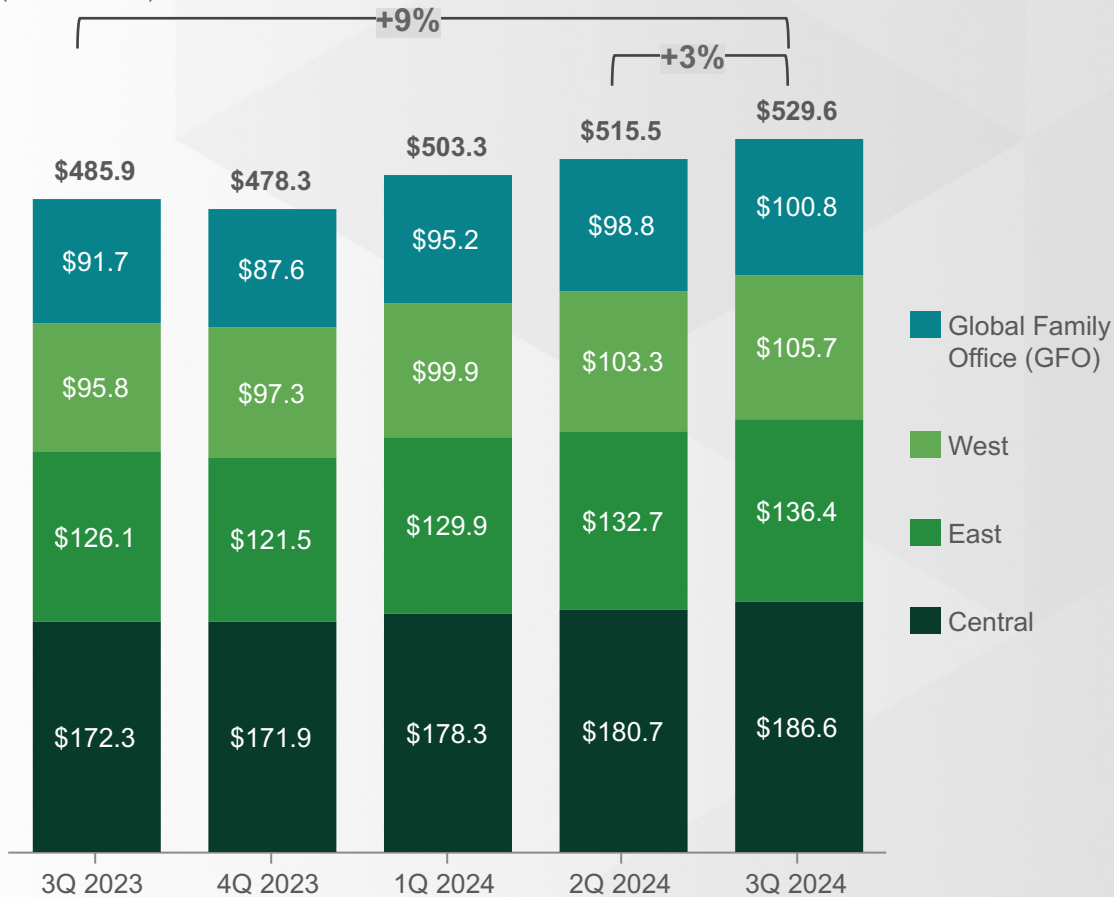
Categories may not sum due to rounding.

¹ Client assets for the current quarter are considered preliminary until the Form 10-Q is filed with the Securities and Exchange Commission.

Wealth Management Highlights

Wealth Management Revenues

(\$ in millions)



Wealth Management Client Assets ¹ (in billions):	% CHANGE VS.		
	3Q 2024	2Q 2024	3Q 2023
Assets under Custody / Administration (AUC/A)	\$ 1,145.0	4 %	19 %
Assets under Custody (AUC)	\$ 1,132.7	4 %	19 %
Assets under Management (AUM)	\$ 443.9	6 %	20 %

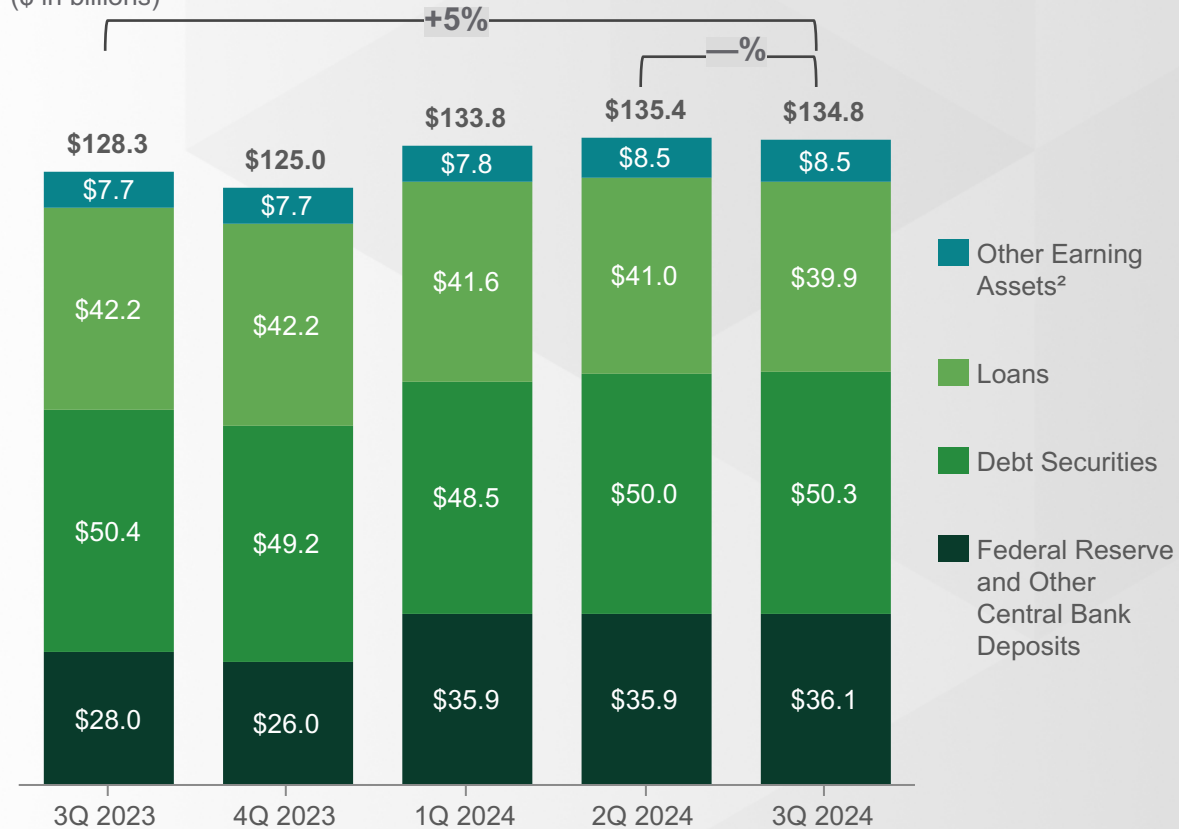
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Net Interest Income and Balance Sheet Trends

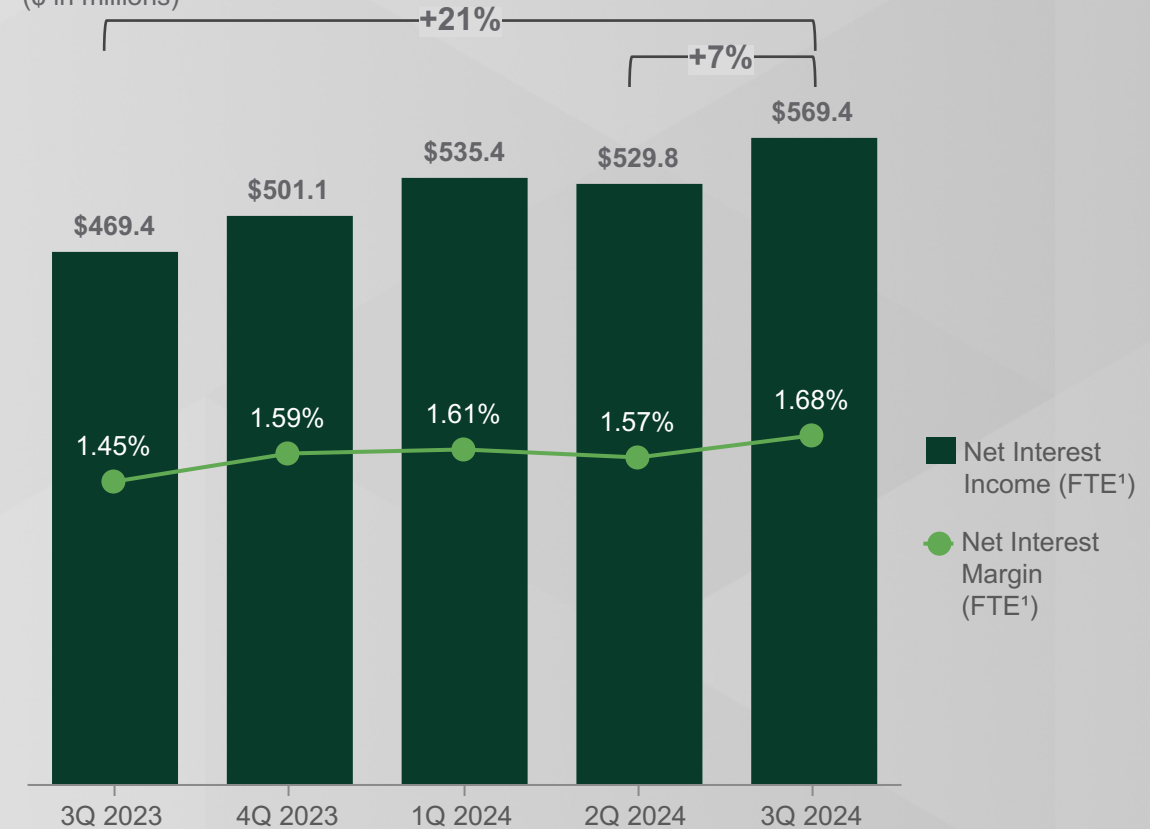
Average Earning Assets

(\$ in billions)



Net Interest Income (FTE¹)

(\$ in millions)



Categories may not sum due to rounding.

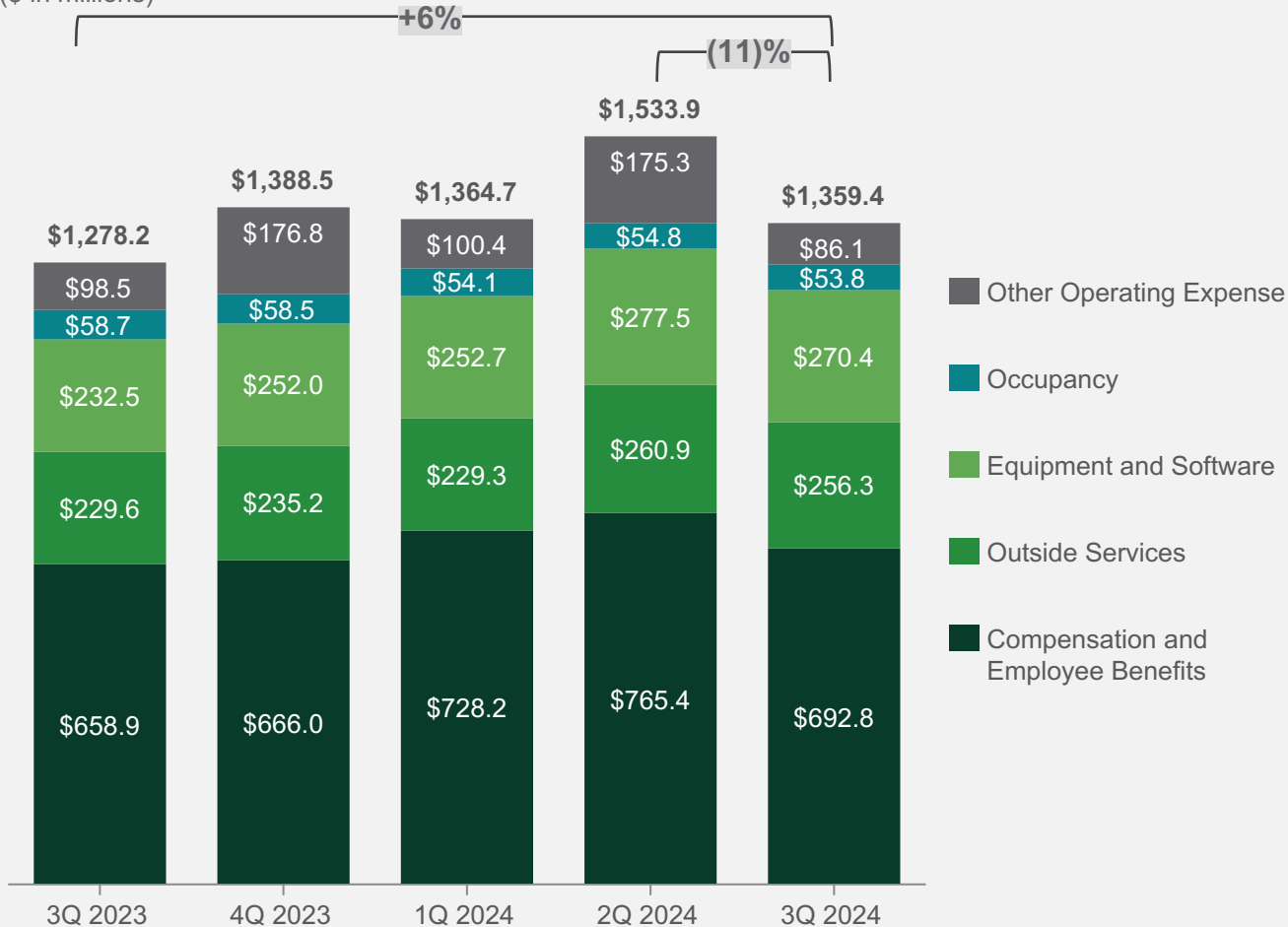
¹ Net interest income and net interest margin stated on an FTE basis are non-GAAP financial measures. A reconciliation of these measures to reported results prepared in accordance with U.S. GAAP is included in the Appendix on page 11.

² Other Earning Assets includes Interest-Bearing Due from and Deposits with Banks, Federal Funds Sold, Securities Purchased under Agreements to Resell, and Other Interest-Earning Assets.

Noninterest Expense

Total Noninterest Expense

(\$ in millions)



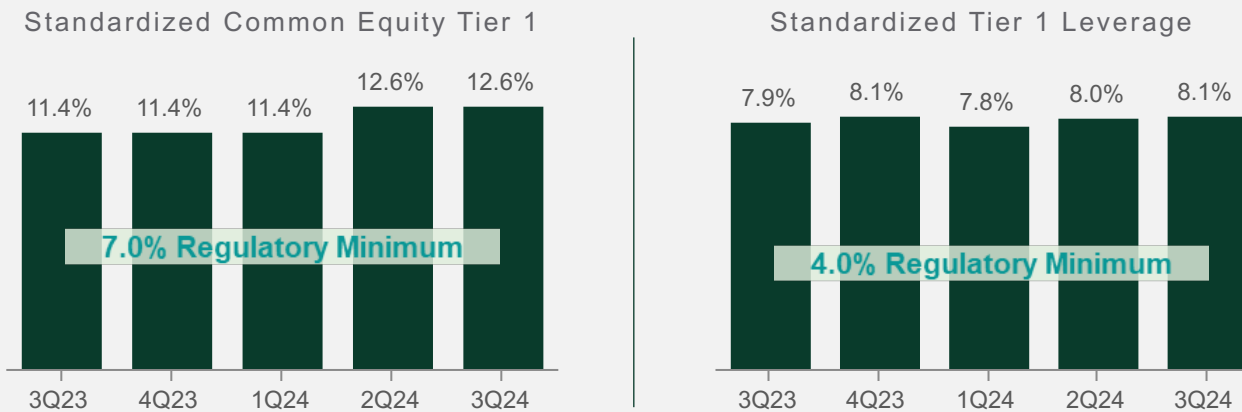
Categories may not sum due to rounding.

Expense Highlights

- Expenses included the following:
 - Severance-related charge of \$85.2 million in 2Q24 (\$81.8 million in Compensation expense and \$3.4 million in Outside Services expense)
 - Equipment and Software accelerations and dispositions charge of \$16.4 million in 2Q24 and credit of \$4.1 million in 3Q23
 - Northern Trust Foundation charitable contribution in Other Operating Expense of \$70.0 million in 2Q24
 - Legal settlement charge in Other Operating Expense of \$10.6 million in 2Q24
 - FDIC special assessment in Other Operating Expense of \$12.5 million in 1Q24 and \$84.6 million in 4Q23
 - Occupancy charge of \$3.0 million in 3Q23

Capital Update

Northern Trust Corporation Capital Ratios



3Q 2024 CAPITAL RATIOS	STANDARDIZED APPROACH	ADVANCED APPROACH
Common Equity Tier 1 Capital	12.6%	14.0%
Tier 1 Capital	13.6%	15.1%
Total Capital	15.6%	17.0%
Tier 1 Leverage	8.1%	8.1%
Supplementary Leverage	N/A	9.2%

Capital ratios for the current quarter are considered preliminary until the Form 10-Q is filed with the Securities and Exchange Commission.

Capital Highlights

- Robust capital and liquidity
 - \$11.8 billion in Tier 1 capital
 - 62% of deposits covered by highly liquid assets including 32% by cash and central bank deposits
- Declared \$151.6 million in common stock dividends and \$16.2 million in preferred stock dividends in 3Q24
- Repurchased \$301.4 million of common stock in 3Q24
- Unrealized MTM loss on available-for-sale securities of \$603.2 million as of September 30, 2024

Appendix

Reconciliation of Non-GAAP Financial Measures

The following table presents a reconciliation of interest income, net interest income, net interest margin, total revenue, pre-tax income, and profit margin (pre-tax) prepared in accordance with GAAP to such measures on a fully taxable equivalent (FTE) basis, which are non-GAAP financial measures. Management believes this presentation provides a clearer indication of these financial measures for comparative purposes. The adjustment to an FTE basis has no impact on net income.

(\$ in Millions)	QUARTERS					
	2024			2023		
	THIRD	SECOND	FIRST	FOURTH	THIRD	
Net Interest Income						
Interest Income - GAAP	\$ 2,530.2	\$ 2,506.5	\$ 2,445.6	\$ 2,199.6	\$ 1,935.0	
Add: FTE Adjustment	7.1	6.9	7.3	18.0	13.2	
Interest Income (FTE) - Non-GAAP	\$ 2,537.3	\$ 2,513.4	\$ 2,452.9	\$ 2,217.6	\$ 1,948.2	
Net Interest Income - GAAP	\$ 562.3	\$ 522.9	\$ 528.1	\$ 483.1	\$ 456.2	
Add: FTE Adjustment	7.1	6.9	7.3	18.0	13.2	
Net Interest Income (FTE) - Non-GAAP	\$ 569.4	\$ 529.8	\$ 535.4	\$ 501.1	\$ 469.4	
Net Interest Margin - GAAP	1.66 %	1.55 %	1.59 %	1.53 %	1.41 %	
Net Interest Margin (FTE) - Non-GAAP	1.68 %	1.57 %	1.61 %	1.59 %	1.45 %	
Total Revenue						
Total Revenue - GAAP	\$ 1,968.5	\$ 2,715.5	\$ 1,646.8	\$ 1,545.3	\$ 1,726.5	
Add: FTE Adjustment	7.1	6.9	7.3	18.0	13.2	
Total Revenue (FTE) - Non-GAAP	\$ 1,975.6	\$ 2,722.4	\$ 1,654.1	\$ 1,563.3	\$ 1,739.7	
Pre-Tax Income						
Pre-Tax Income - GAAP	\$ 601.1	\$ 1,173.6	\$ 290.6	\$ 145.8	\$ 434.3	
Add: FTE Adjustment	7.1	6.9	7.3	18.0	13.2	
Pre-Tax Income (FTE) - Non-GAAP	\$ 608.2	\$ 1,180.5	\$ 297.9	\$ 163.8	\$ 447.5	
Profit Margin (Pre-Tax)						
Profit Margin (Pre-Tax) - GAAP	30.5 %	43.2 %	17.6 %	9.4 %	25.2 %	
Profit Margin (Pre-Tax) (FTE) - Non-GAAP	30.8 %	43.4 %	18.0 %	10.5 %	25.7 %	

Forward-looking Statements

This presentation may include statements which constitute “forward-looking statements” within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are identified typically by words or phrases such as “believe,” “expect,” “anticipate,” “intend,” “estimate,” “project,” “likely,” “plan,” “goal,” “target,” “strategy,” and similar expressions or future or conditional verbs such as “may,” “will,” “should,” “would,” and “could.” Forward-looking statements include statements, other than those related to historical facts, that relate to Northern Trust’s financial results and outlook, capital adequacy, dividend policy and share repurchase program, accounting estimates and assumptions, credit quality including allowance levels, future pension plan contributions, effective tax rate, anticipated expense levels, contingent liabilities, acquisitions, strategies, market and industry trends, and expectations regarding the impact of accounting pronouncements and legislation. These statements are based on Northern Trust’s current beliefs and expectations of future events or future results, and involve risks and uncertainties that are difficult to predict and subject to change. These statements are also based on assumptions about many important factors, including the factors discussed in Northern Trust’s most recent annual report on Form 10-K and other filings with the U.S. Securities and Exchange Commission, all of which are available on Northern Trust’s website. We caution you not to place undue reliance on any forward-looking statement as actual results may differ materially from those expressed or implied by forward-looking statements. Northern Trust assumes no obligation to update its forward-looking statements.

This presentation should be reviewed together with Northern Trust Corporation’s Third Quarter 2024 earnings press release.



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